

A national not-for-profit

Our mandate is to develop open-source knowledge, code, applications and platforms that can help enable sustainable food systems in Canada.

At present our 'flagship' bilingual food distribution / e-commerce platform engages 966 farms, markets, food banks, food hubs and other community food initiatives across Canada



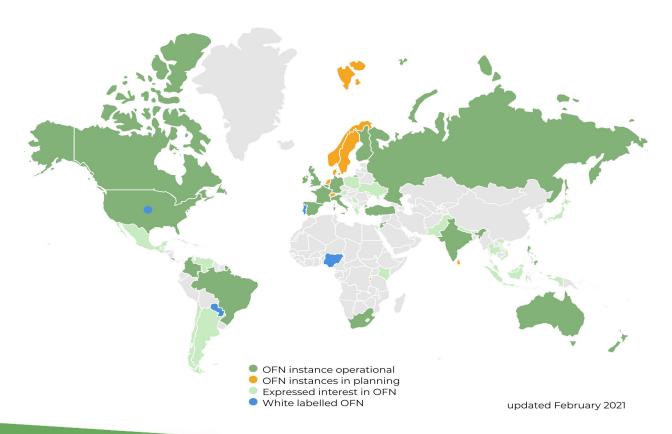
David Thomas

Operations Manager | Open Food Network Canada | david@openfoodnetwork.ca

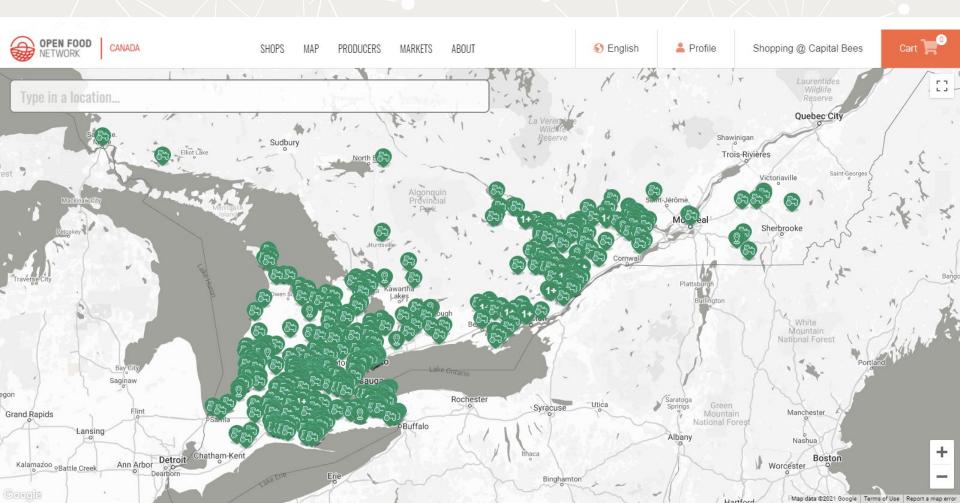


| One of 22 National Open Food Networks Worldwide





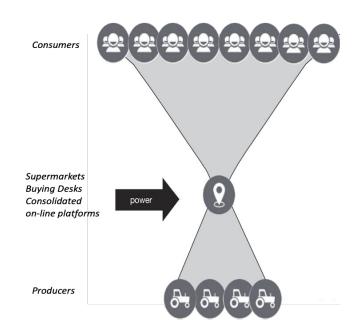
Supporting +600 farms across Ontario



"When selling into commodity markets, the margins are small and farmers have little power. There is also incentive to "drive the land" harder than they would otherwise want to. (They have to to make ends meet.)

So Kirsten and I started in 2011 to think about systemic interventions in food distribution so we could scale up opportunities for regenerative farmers. We talked to leaders in alternative food distribution ... Everyone seemed to be having issues with software and sinking a lot of money into their own systems with no easy way to collaborate with others with the same problem..."

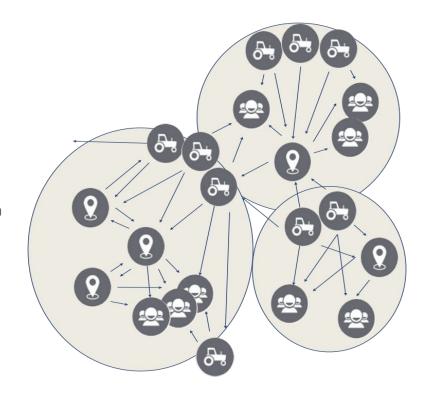
-- Serenity Hill, Open Food Network



"We could also see potential for a networked approach, rather than software designed to support a single food hub (i.e. so farmers can list products being sold through multiple hubs).

We could see that a major problem with the existing food system was concentration of power in the supply chain, so a major and central design feature was to enable (price/source) transparency in a distributed system (and therefore a well functioning market)."

-- Serenity Hill, Open Food Network



Local food systems and community food enterprises come in many forms. But they all need similar technical systems - many are still using spreadsheets and email

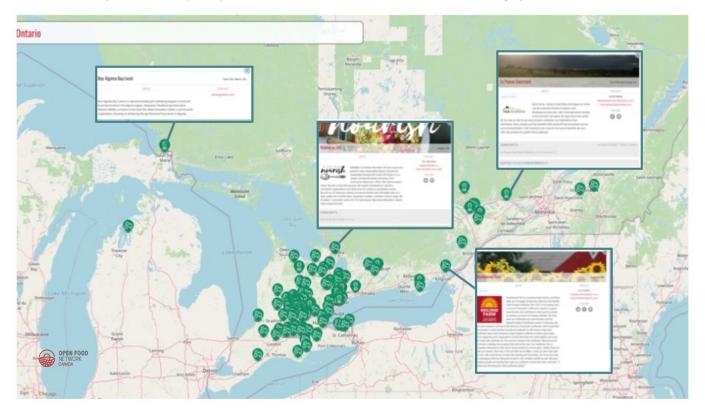
- Direct farm sales
- Community Supported Agriculture (CSA)
- Consumer-driven buying groups
- Informal producer collaboration: farm hub / mini-markets
- Processing cooperatives
- Farmers' markets
- Pop up markets e.g. community grocer
- Wholesale food hub
- Community food centres, coops, & food banks

- Diverse but also patterns and similarities
- Networked need
 COLLABORATION –
 marketplaces, not single farm
 stores





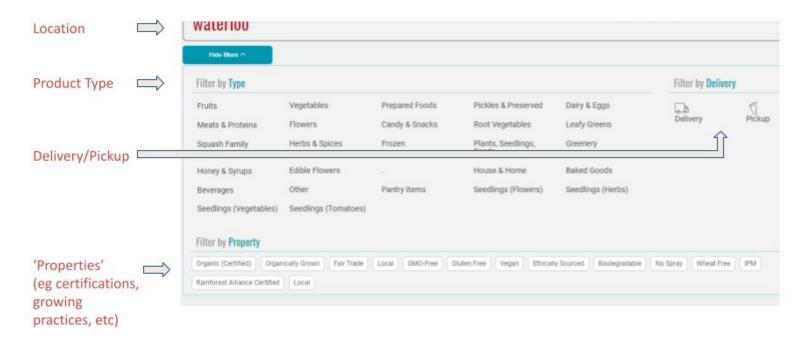
As a <u>producer or market vendor or farmers market</u>, I can have a, searchable mapped profile so people can find me and search for my products.





Product Search: Making local food discoverable, making supply chains transparent

As a <u>consumer</u> I can search products by location, product category, 'property', and delivery/pickup availability





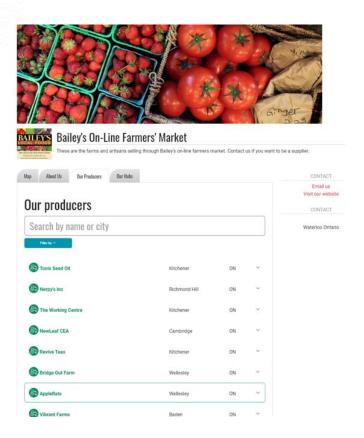
| Multi-channel sales: Helping small farms access multiple local markets

As a <u>producer or market vendor</u> I can have multiple online shops and sell directly to multiple customer groups

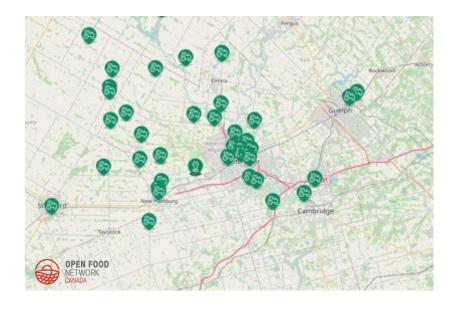
✓ Wholesale/Retail ✓ Members Only Le Paysan Gourmand Saint-Félix-de-Kingsey, QC ✓ CSA store ABOUT CONTACT 8194708844 lepaysangourmand@outlook.com ✓ Multiple Distributors Notre ferme...Située à Saint-Félix-de-Kingsey sur ferme www.lepaysangourmand.com une de production bovine à l'origine, nous ✓ Multiple order 'windows' développons notre rêve: celui d'une agriculture durable @ @ et de proximité. Les enjeux de l'agriculture font partie de nos vies et c'est ce qui nous pousse à améliorer nos méthodes et nos ✓ Multiple Pick Up Spots techniques. Nous croyons qu'il est possible d'être productif tout en prenant soin de notre environnement. C'est important pour nous et c'est aussi important de vous offrir des produits de qualité, frais et déliceux CHANGE SHOP TO: Cadence Ecological Farm Ottawa SHOP FOR LE PAYSAN GOURMAND PRODUCTS AT GROUPS Dairy & Eggs from (Cadence Ecological Farm. Prepaid CSA Member Eggs Dozen × \$0.00 € \$0.00 Pea Shoots & from (Cadence Ecological Farm Pea Shoots × \$5.00 ©



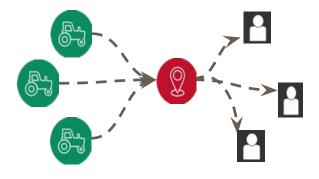
| Co-selling: Building online farmers' markets and food hubs



As a <u>producer or market vendor</u> I can set up a <u>group or network</u> with other producers and form an online farmers' market





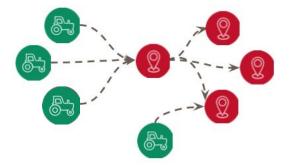


As a store, hub or farmers' market, I can draw on products from producers and/or wholesalers, aggregate them and modify them for re-sale online









As a hub, store or farmers' market, I can coordinate a network with community access points and distribute different 'offerings' to them





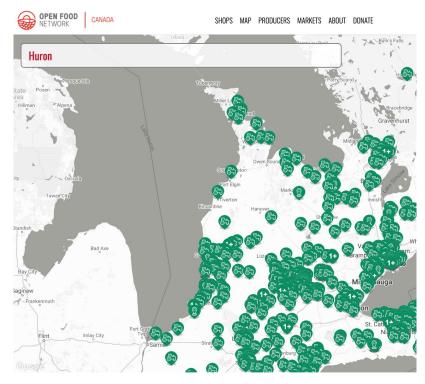


| Food Affordability: Building solidarity buying clubs & buying groups

As an eater, I can form a buying group (BG) with my family, friends and neighbours, and directly source the foods I want from local producers. I can attach this to a hub, a store, or a farmers' market.

Building maps/directories to help community food initiatives source products









Infinite Combinations . . "relationships"



Multiple Producers marketing and distributing through one farmers' market, hub or store



Farmers' market, hub or store with multiple outlets or distribution points, or with buying clubs



Producers, artisans and makers selling in multiple farmers' markets, hubs or stores simultaneously



- Bilingual
- Source-identified products, transparent supply chain, traceable to source
- Unlimited networks Sell in any number of shops or farmers' markets
- Diverse shop types set up as a producer, farmers' market, co-op store, food hub, buying club or food distribution program
- Unlimited products, customers & customized pricing
- Full menu of customer support features
- Back end reports
- Real-time inventory management
- Order management & invoicing
- Customer account dashboard
- Multiple payment options & management, Stripe & Paypal integration
- Bespoke integrations with all major accounting packages, route planners, pick-up schedulers, etc.
- Currently pursuing Square integration to provide more payment splitting options



RECENT PROJECTS | Ontario Trillium Foundation

Ontario Trillium Foundation Project (2018-2020)

With funding support from the Ontario Trillium Foundation, we helped 12 women develop and launch social enterprises that focused on sourcing and distributing local food and farming products in three different kinds of Ontario community:

- a mid sized urban/rural community
- a large urban community
- a primarily rural community



Ontario Trillium Foundation



RECENT PROJECTS | Ontario Trillium Foundation (2018-2020)

RURAL COMMUNITY

Huron County

A project to <u>link rural food</u> <u>system with community</u> <u>support organizations and</u> food banks



URBAN COMMUNITY

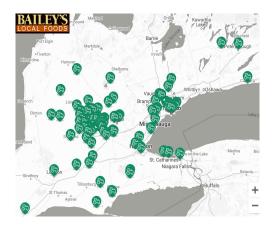
The Local Flower Collective

A field-to-vase buying group connecting local flower farmers with Toronto-area designers



MIXED URBAN-RURAL COMMUNITY

Bailey's Local Foods An online Farmers' Market bridging urban and rural areas (hub supplied by 80 farmers and makers)





RECENT PROJECTS | Ontario Trillium Foundation

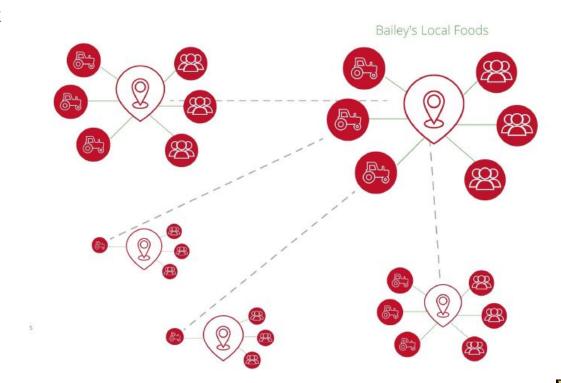
Mid-Sized Urban-Rural Network

Address challenges of aggregating supply, and administration burden

Main 'hub' first to aggregate from rural areas

'Daughter' hubs - smaller hubs in 'everyday' locations connect and customize for their neighbourhood

Suppliers/farmers start to spin off their own networks too







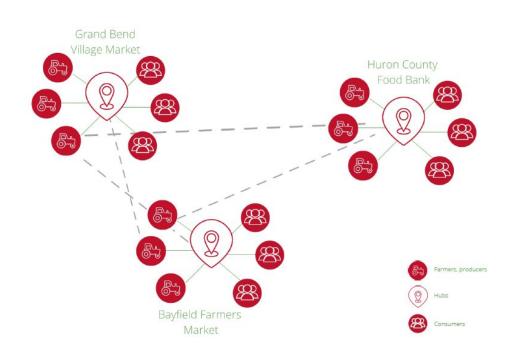
RECENT PROJECTS | Ontario Trillium Foundation

Rural Community Network

Many farms and suppliers, but lack of networking and collaboration

Also addresses food insecurity issues in rural areas - where suppliers want to integrate with local food redistribution programs

Multiple scaled suppliers can all collaborate on a level playing field





RECENT PROJECTS | Ontario Trillium Foundation | Community Development



Growing local food and farming networks | Our tech-enabled hubs acted as catalysts for the formation of food distribution networks. In our 2 communities, we concluded with 13 entrepreneurs, who in turn networked 190 other enterprises for collective impact

Increasing access to local, sustainably produced products | Through this project 677 different customers accessed 8,622 different local food and farming products

Improving small farm livelihoods | Though relatively small scale, the collective impact of our entrepreneurs s significant, returning over \$902,000 to the pockets of local, small scale, ecological growers and artisans annually

\$1.2 M



8.6 K



190 enterprises networked



670+





OMAFRA New Directions Research (2019-2020)

In partnership with researchers at University of Guelph, we spearheaded a multi-year research project to <u>explore how platform technologies are reshaping local food marketplaces</u> in Onatrio

- Interviews, workshops, and focus groups with 180 farmers
- Surveys with 26 food hub/farmers' market managers, 46 consumers, and 42 farmers
- Supplemented this research with findings drawn from our direct experience onboarding farms and markets into OFN platform











RECENT PROJECTS | OMAFRA 'New Directions' Research

Success Factors

For markets & hubs the key success factor is the time and organizing capacity of a designated 'manager'

For vendors, the biggest success factor was the ability to sell across multiple sales channels simultaneously

Emerging challenges

Market fragmentation: increasing competition in ecommerce space presents 'interoperability' challenges

Differing tech needs & platform preferences for farms and food hubs

Digital skills gaps





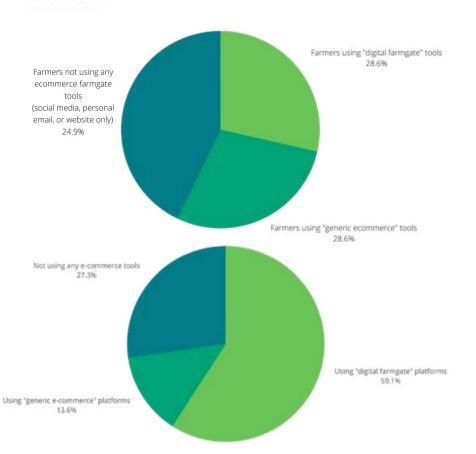




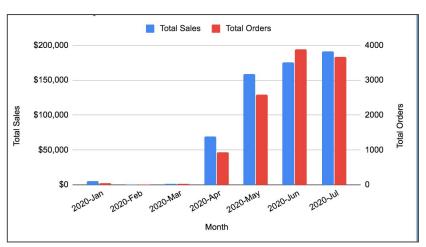


RECENT PROJECTS | OMAFRA 'New Directions' Research

The different tech preferences of farms & hubs



The Lockdown Effect











DATA FOOD CONSORTIUM (DFC)

A collaborative data project co-founded by OFN-France

An Open Data Standard enabling cross-platform sales and interoperability – via creation of a common data "language"

One that allows farms to sell goods via multiple platforms using a single login

Helping small scale farms and other short supply chain players collaborate at scale

"We are a Farmers' Market, and each Farmer/Vendor is a separate business. We need a platform that can integrate all these different businesses for the purpose of creating a "one stop shopping" experience for our shoppers Some vendors use other platforms and our provider can't (yet?) integrate with other platforms."





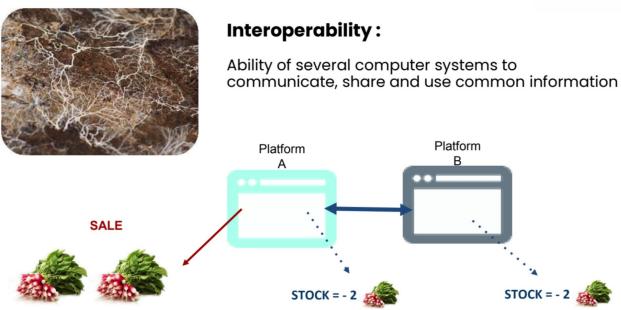






The solution: interoperability









3 different ways of accomplishing "interoperability"

- Connect each platform to another (1 to 1) with an API
- 2. Agree on an already existing standard
- 3. Or create an open standard in the center (chosen solution)









The Data Food Consortium | Creating an 'open standard'

Open standard



- Invent a new and fair language in a collaborative way
- A common way to describe the production, the distribution and protocols to share data
- Doesn't prevent us from using existing standards to describe specific parts of our model









Open Food Network - Integrations with Generic Ecommerce

- Bridging the gap between ecommerce/tech needs of farms and hubs
- Building a prototype integration that would <u>allow Shopify farm</u> stores to sell directly into OFN hubs and buying groups, with automated reconciliation of inventory etc
- Monitoring outcomes does this result in greater sales for farms, more suppliers for hubs?





Open Food Network <> LiteFarm

- LiteFarm: farm management software designed specifically for small-scale, ecological farmers
- "Quickbooks for ecosystem services accounting"
- Manage on-farm production, inventory, distribution, marketing seamlessly
- Creating seed-to-table data systems to help regen farms access carbon offset markets





Open Food Network <> LiteFarm

This partnership promises to deliver significant food system breakthroughs, such as:

- Enhanced access to consumers for regenerative / agroecological farmers
- Greater resilience in regional and provincial food systems through stronger local ties
- Enhanced field-to-fork traceability for consumers, members associations, governments,
 and researchers
- Greater confidence for consumers in the quality and source of their food
- Efficient and affordable certification processes for small and medium scale farmers
- Effective evidence-based soil management strategies for farms and local and provincial governments
- Improved quantification and documentation of ecosystem data for farmers,
 researchers, and governments (including SDG impact measurement)
- Rapid implementation of Payments for Ecosystems Services programs for farmers
- Easy access to carbon credit markets for regenerative farms



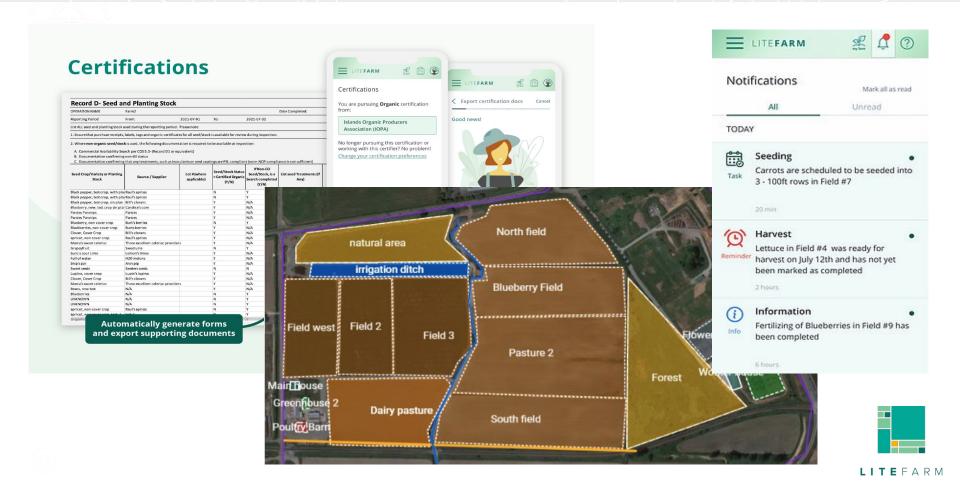


LiteFarm Features

- Create unlimited custom crop varieties, building from our new database of over 375 different crop types
- Create crop management plans for hundreds of annuals and perennials, including special considerations for cover crops, wild harvested foods, succession planting, and agroforestry practices
- Create and assign tasks for many different farm activities to anyone working on your farm and keep track of when tasks are completed in real time
- Upload documents and receipts from a file or directly from your smartphone's camera to LiteFarm in order to keep your finances and organic certification documents organized
- Export organic and agroecological certification documents containing your farm map, crop, input, and cleaning agent records, as well as receipts and supporting documents you've uploaded throughout the season



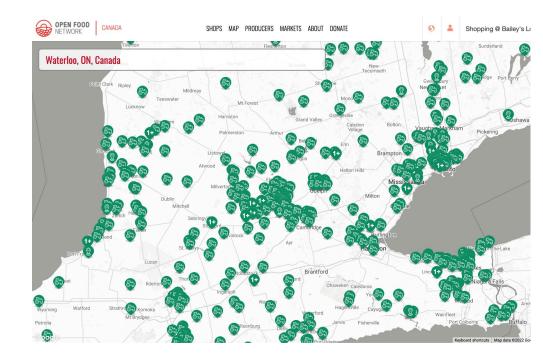
LiteFarm



CURRENT PROJECTS | Local Food Infrastructure Fund

Improving local food access & affordability

- Enhancing our <u>online discovery tools</u>
 (building interactive maps, directives, and databases) so that food banks, pantries, and community food centres can use our platform to search for local food_that is available locally for donation and/or wholesale purchase.
- Developing <u>training resources and</u>
 <u>mentoring programs</u> to help community
 volunteers organize and promote
 wholesale buying clubs and local
 distribution hubs where food is available
 at reduced prices





CURRENT PROJECTS | Local Food Infrastructure Fund

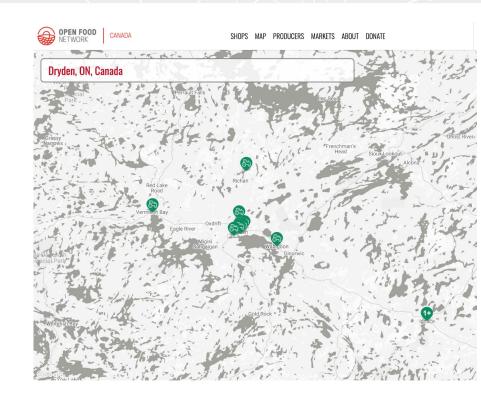
Northern Food Hub

Working with Kenora-based 807 Food Cooperative in NW Ontario to model food security solutions for Northern Ontario communities

Digital distribution system that links together a network of micro-food distribution points, in order improve local food access in geographically isolated areas

Solidarity Buying Clubs United Church, Peel Food Action Council, St James Coop, Port Rowan Buying Club

Also seeking partnerships with student groups. food councils, and food security advocacy organizations







openfoodnetwork.ca





instagram.com/ofncanada/

guide.openfoodnetwork.org

david@openfoodnetwork.ca